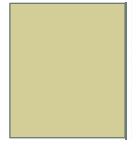


## GLENN A. TAYLOR

15001 NE SISKIYOU COURT, PORTLAND, OR 97230



2/27/23

Carol Winkler, DC, President, FCLB  
Jon Schwartzbauer, DC, Executive Director, FCLB  
5401 W 10th Street, Suite 101  
Greeley, CO 80634

RE: District I Director

Dear Dr. Winkler, Dr. Schwartzbauer, and FCLB Board of Directors,

This is my Letter of Intent to run for election as the District I Director. I have been affiliated with the Oregon chiropractic licensing and regulatory community since 2012, and was Vice President of the Oregon Board of Chiropractic Examiners from 2015 - 2017. In addition, I served on the Oregon Board of Naturopathic Medicine from 2006 to 2011, and was their Chair in my last eighteen months. I have been a delegate (from Oregon) to the FCLB since 2016, and an active participant as the Alternate District Director for District I since May 2021.

As a public member, I bring a different viewpoint to the organizations I work with. FCLB has wisely allowed for public members to serve, but many do not, either because they feel intimidated, unqualified, or unable to cover the costs involved in doing so. Certainly I cannot speak to medical decisions or specifics about billing or documentation, but I can very much vocalize the important role of public protection and perceptions of the profession as a whole. I have represented all my boards well while helping further their activities, especially in the areas of public safety, the benefits of chiropractic care and by providing a neutral overview of the profession and its regulation. In many ways, I see public members as exceptionally committed to the fields they work with, as they are not influenced by a particular technique or method of practice.

In summary, I feel that I have a lot to offer as a skilled and experienced regulator and want to further lend my experience to the FCLB by moving into the role of District Director. Service has always been an integral part of who I am, starting with my military education at West Point to local community involvement in governmental or pseudo-governmental roles to state and national oversight and development of regulations. Now retired from my work life, I have even more time to continue that service and make a difference.

My plans with FCLB are to continue good outreach and communication with all District I delegates and alternates, to provide a public perspective to board discussions and to keep providing quiet, reasoned and useful advice and service to the FCLB Board, any committees I work on, and in supporting the efforts involved in having well run regional and national meetings. Please let me know if I can provide any other information that could assist you, or if you have any questions about my interest. Thanks in advance for your consideration.

Sincerely,

*Glenn A. Taylor*

Glenn A. Taylor  
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